



Natchaug Hospital

Behavioral Health Options for Eastern Connecticut

Annual Report 2001



Helping People Find Their Way



Natchaug Hospital's Mission Statement

Natchaug Hospital's mission is to provide a continuum of accessible, community-based services for those suffering from psychiatric illness and chemical dependency with a commitment to the dignity and privacy of our patients, empowering them to participate in their own care and recovery.

Our Vision

Helping people find their way

BOARD OF DIRECTORS

2002-2003

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Carla Squatrito♦
Karla Harbin Fox
Paul A. Suprin

Century Appeal Leadership Volunteers

The following "stars" contributed their time, talents and treasures to navigate Natchaug Hospital's first-ever fundraising campaign – *The Century Appeal* – to achieve its community goal of \$1,150,000 in gifts to help increase access to behavioral health care.

Sheila Amdur
Angela Arnold
Jerome Baskin
Timothy Bates, Esq.
Pamela Bonneville
Daniel P. Brannegan
Denise Brewer
Lynn Brodeur
John Brubacher
Judi Caracausa
Sandy Carboni
David G. Carter, PhD

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Debra Gabriele
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Betti Kuszaj
Emma Lincoln
John Longo
Jennifer Munns
Gary & Karen Osbrey♦
Ken Przybysz
Harry Raucher

Michael Rice♦
Ronald Robinson
Lottie Scott
Bob Silva
Kazik Skoczylas
Roger Sommerville♦
Paul Suprin
Avery Tillinghast
Kevin Tubridy
Everett Watson
James & Nancy Weiss♦
Margaret S. Wilson♦

♦ Campaign and Regional co-chairs

"If you save one life, it is as if you saved the world. This is because every life has all the potential in the world. This facility will save lives. Everyone who works here should feel deep within their hearts that they are saving worlds."

Senator Joseph Lieberman, quoting from the Talmud at Natchaug Hospital's June 10, 2001 Dedication.

A Helping Hand Can Change the World

The headlines of 2001 from Natchaug Hospital reflect the American spirit of extending a helping hand to help improve the lives of our neighbors and the quality of life in our community.

As the tragedies of September 11, 2001 started to unfold, Natchaug's experienced staff went into action. Mental health workers and therapists not already at work lent a hand by voluntarily coming in help their co-workers and patients. Students in Natchaug Hospital's School program developed a 4-week plan to collect money for victims of September 11 that not only raised \$746 but also the spirits of the entire hospital.

Earlier in the year Natchaug's big news was the June 10, 2001 dedication of the expanded and renovated facility. Celebrating this dream of Natchaug's founders, Drs. Olga and Mervyn Little, were Senator Joseph Lieberman and more than 200 of Natchaug's friends and neighbors.

The new facility achieved virtually every goal that was incorporated into the design and construction, including the critically important 30 percent increase in capacity for inpatient treatment of children and adolescents. Concurrently, census in Natchaug's outpatient programs, including the Natchaug K-12 special education school, after-school treatment and adult day programs, increased 13.8 percent.

Helping hands from throughout the State worked as teams in Manchester, Putnam, Willimantic, Norwich and New London to make this dream of improved access to behavioral health care come true. The **Century Appeal**, which funded the expansion and renovation project, topped the \$1,150,000 goal for community contributions in June, 2002. This testament to the dedication and hard work of more than 50 **Century Appeal** Leadership volunteers and 300 contributors from throughout the state will be celebrated on June 13, 2002.

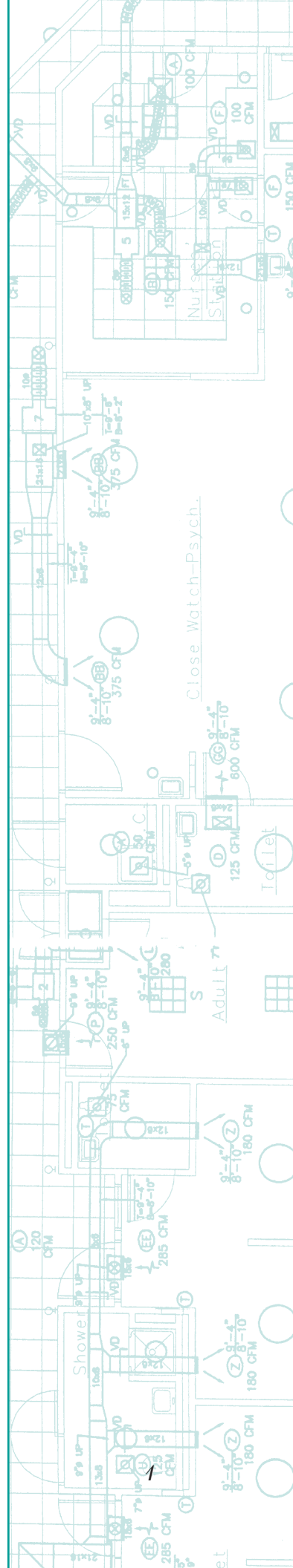
On behalf of the people it serves, Natchaug Hospital is proud to present this report.



Colin K. Rice
Chairman, Board of Directors



Stephen W. Larcen, PhD
President & CEO





Century Appeal –



Richard Tower, Northeast Utilities' Vice President, Eastern Region (right), presents Honorary Co-chair George Little, MD, with a \$40,000 contribution to support Natchaug's K-12 inpatient education program. At left is Theresa Hopkins Allsop, Executive Director of the Northeast Utilities Foundation.



Colin Rice, Chair of Natchaug's Board of Directors, with Natchaug's Cornerstone contributors George Little, MD (left center) Board member and son of Natchaug's founders, his sister, Betty Ann Rowlands (right), and George Milne, PhD, Senior VP, Pfizer, Inc.



Paul Young, Liberty Bank's Director of Community Banking (right), accepts a thank you on behalf of the Liberty Bank Foundation from Stephen Larcen, President & CEO of Natchaug Hospital, for Liberty's \$20,000 **Century Appeal** grant.



Pedro Johnson (left) is thanked by boyhood friend George Little, MD, both for his own generosity and for his help in securing the Mashantucket Tribal Council's support. Pedro and George served as Honorary Co-chairs of Natchaug's **Century Appeal** campaign.



Representatives from the Saving's Bank of Manchester's Mansfield office Robyn McCullough, VP, Commercial Services (center), and Deb McCrackan, Asst. VP, Branch Manager (right), present Carolle Breault, Adult Inpatient Nursing Coordinator, with the SBM Charitable Foundation's fourth grant to Natchaug Hospital, bringing SBM's contributions to \$30,000.

A Dream Come True

Century Appeal Leadership volunteers John Brubacher, Everett Watson, Mike Rice and Sandy Carboni review the progress of Natchaug's third and final phase of construction, including a new lobby and 24-hour Assessment Center.

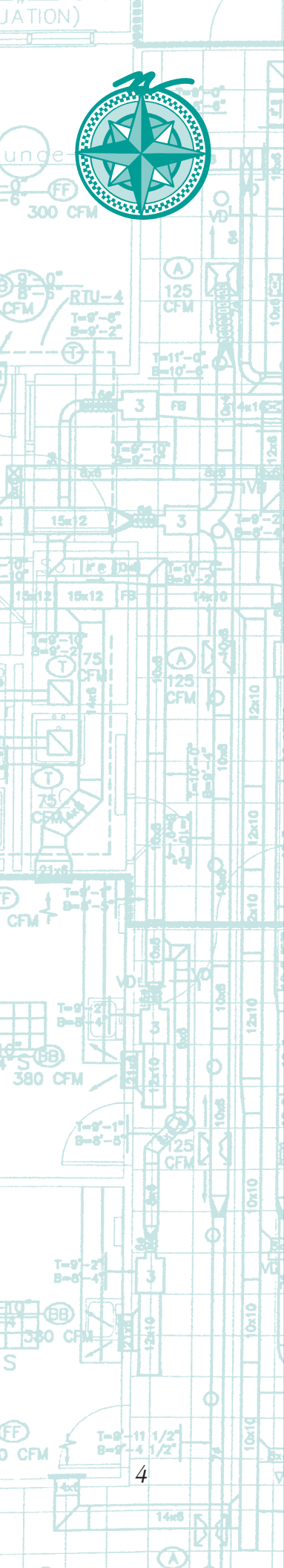


Building on the legacy of Natchaug Hospital's founders, the Doctors Olga and Mervyn Little, Natchaug's Board of Directors pursued the dream of improving access to behavioral health care by transforming the original 1954 structure into today's patient-centered facility. With help from all directions, the dream became a reality.



Dan Dennis, Senior VP, Eastern Market Manager of People's Bank and Marsha Olszta, Manager of People's Bank's Mansfield office, presented a \$10,000 grant from People's Bank to Natchaug's **Century Appeal**. Margaret (Peg) Wilson (right) and Dan Dennis Co-chaired Natchaug's **Century Appeal** Southeastern Leadership committee. The portrait is of Natchaug Hospital founders Drs. Olga and Mervyn Little.





Waldenbooks, at nearby Eastbrook Mall, joined in the spirit of support. Manager Pat Paboulet, with co-workers Vernon Cochran and Jon Prue, collected close to \$500 in gift certificates from their regular customers to help buy books for Natchaug's young patients.



John Meehan, President and CEO of Hartford HealthCare Corporation, (center) and Steve Larcen, President and CEO of Natchaug Hospital, join in welcoming Senator Joe Lieberman to Natchaug's June 10, 2001 Dedication Ceremony. Hartford HealthCare kicked off Natchaug's **Century Appeal** with a \$4 million contribution, enabling construction on the \$5.15 million expansion and renovation project to begin while the remaining \$1.15 was raised from the community.



Natchaug Board member John Boland, Esq., (center) and others look on as Ray Johnson, MD, (left) accepts thanks from Margaret (Peg) Wilson, Co-Chair of Natchaug's **Century Appeal** Southeastern Leadership Committee, for his role in securing a \$100,000 gift from the Pfizer Foundation and Pfizer Global Research and Development.



Senator Edith Prague (center) introduces Pat Dillon, State Representative, New Haven, at Natchaug's June 10, 2001 Dedication Ceremony to join in reading the Connecticut Legislature's Proclamation of support and appreciation for Natchaug's work.

Century Appeal Contributors

The **Century Appeal** surpassed its \$1,150,000 goal in June, 2002. This remarkable achievement for Natchaug Hospital's first-ever fundraising campaign was achieved through the sustained efforts of local groups of volunteers meeting in Manchester, Putnam, Norwich, New London and Willimantic. More than 50 volunteers introduced their local businesses, community organizations and foundations as well as key individual donors to Natchaug's network of behavioral health care.

On behalf of the 3,000 patients Natchaug serves each year, we thank our volunteers and donors for their generous support.

Cornerstone Gift \$100,000+

George Little, MD & Elisabeth L. Rowlands
Pfizer Foundation, Pfizer Global Research & Development

Founder's Circle \$40,000+

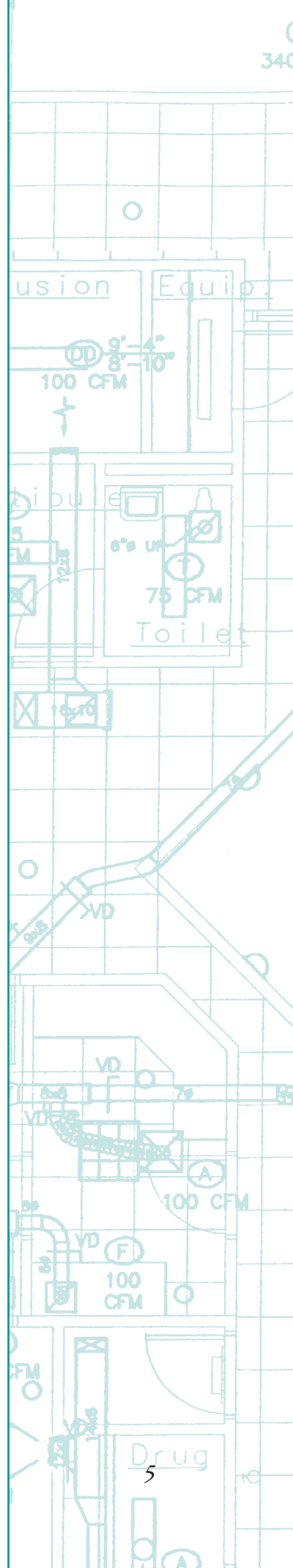
Northeast Utilities
Pedro & Linda Johnson and the Mashantucket Pequot Tribal Council

Leadership Gift \$20,000+

Anderson Paffard Foundation, *In Memory of John Dennis*
Michael Angelides
Connecticut Light & Power, *Energy Incentive Award*
The Geddis Partnership
Maximillian & Marion Hoffman Foundation
Chester Kitchings Foundation
Stephen Larcen & Susan Graham
Lauter-Greer-Flanzer Foundation
Liberty Bank Foundation
The Blair MacLachlan Family, *In Memory of Lucile Palmer*
Rogers Corporation
SBM Charitable Foundation, Inc.
The Community Foundation of Southeastern Connecticut
The Savings Institute Foundation
The Honorable & Mrs. Domenic Squatrito, *In Honor of the Little Family*

Century Gift \$10,000+

The Citizens National Bank
John Haney, MD
Haynes Construction
Jewett City Savings Bank
RC Knox & Company
Mohegan Sun
People's Bank
Joyce & Israel Resnikoff
Rotary Club of Willimantic
SBC Foundation
Seimans Communications
Shipman & Goodwin, LLP
Kevin & Betsy Tubridy
Carol Wiggins, *In Honor of University of Connecticut Students*
Windham County Medical Association





Advocate \$5,000+

Paul Aicher
Sheila Amdur Family,
In Memory of Millard J. Amdur, MD
Faith & Rheo Brouillard
Charter Communications
Chronicle Printing Company
Dime Savings Bank Foundation
General Dynamics/Electric Boat
Robert O. Gillard
Anonymous
Anonymous,
In memory of Milton P. Kozelka
The William & Alice Mortensen Foundation
Marcia Neff
Frank Loomis Palmer Fund
Putnam Savings Bank
Colin & Loretta Rice
Dr. & Mrs. Edward S. Sawicki
Margaret S. Wilson

Benefactor \$2,500+

Anonymous (2)
Bowdenwein Public Benevolent Foundation
Daniel Dennis
Mary Lou DeVivo
Mary DeYoung
Eastern Savings & Loan Foundation
Karla Harbin Fox
Raymond Johnson, MD
Dawna LaBrie
James Ladd, Jr.
George A. & Grace L. Long Foundation
Doris McLaughlin
John Nazarian, MD
Nutmeg Broadcasting Company
Jeffrey P. Ossen
Jay Patel, MD
Paul G. Pentz, MD
Michael C. Rice
Joseph & Leila Shepard
Southern New England Telephone
Hanna F. Soliman, MD
The Swindells Charitable Foundation
Joseph & Dorothy Tubridy
Valdis Vinkels, Esq.
Jill Wheeler Bourbeau

Sponsor \$1,000+

Anonymous (5)
Anonymous, *in memory of Michael B. Lynch*
Cynthia H. Adams, PhD. & Roger Adams
Altrusa International
American Ambulance
Marilyn Anderson
Angela & Michael Arnold
Susan & John Boland
John W. & Harriet Brubacher
Sandy Carboni
Carse, Robinson, Hall, Hoffman &
Stackpole Foundation
ChelseaGroton Foundation
Clemow Consulting
Carol Collette
Columbia Manufacturing
The Daphne Seybolt Culpepper Foundation
Robert B. Daly, MD
Peter DeRosa
John Duers, MD
James Duffy
Tom & Donna Forma
Barbara Frederickson
Todd Friedland, DVM
Maria, Tom, Marc & Jaimie Gates
Lorna Kenney
Judith King
Dorothy H. Knowles, *Natchaug Hospital's*
First Administrator
Rev. Laurence A.M. LaPointe
Carl & Julie Lindquist
John R. Longo
Emily Macko
Paul Maloney
Henry & Carol Mann
Mansfield Family Practice
Kenneth R. Dardick, MD
Dr. & Mrs. Nelson C. Walker, II
Ayaz T. Madraswalla, MD
Darren Lynch, MD
Carolyn & Paul Marchand
Cathy Martel
Adam Meikle
Gene & Georgia Mittelman
Edward Moran
Natchaug Staff Fundraisers
Kenneth L. Przybysz
Harold & Marilyn Rothstein
Mark Schroeder, MD
Olga Sipolin Childrens Fund
Spirol International
Edward M. Strycharz
Bujji Surapaneni, MD
Mark & Jamie Sypher
Webster Bank
James & Nancy Weiss
WestBank
Susan Zacharie

*"They taught me how to be helpful."
Male patient, 6*

Supporter \$500+

Anonymous (6)
Tim & Deborah Bates
Richard A. & Mary Brvenik
Paula Cahalan
Ronald Coderre
Wayne H. Cotton, DO
Jo-Ann Feeley
Susan Grace
Jeanne Graham
Irene Haskew
Diane and Donald Hodgins
Brian Jaworowski
Keeper Corporation
J. Kevin & Margaret Kinsella
Eli Lilly
Anthony & Kimberly Morelli
Maria Nelly Nepomuceno, MD
Srimathie Nissanka, *In Memory of Mr. & Mrs. Obeyesekere*
Robert & Margaret Patricelli Family Foundation
Phalo/CDT
Sue Rasie
Rotary Club of Danielson
Cynthia Saunders, Psy.D.
Kenneth & Betsey Schooff
Linda Schramm
Peter Sugerman, MD
Jackson P. Sumner
Joan C. Walker
Deborah Walsh, *In Memory of Robert M. Skip Walsh*
The Waterford Group
Douglas M. Whittemore, MD
Wile Motors Inc.
Willimantic Lions Club
Mary Ann & Barry Wilson

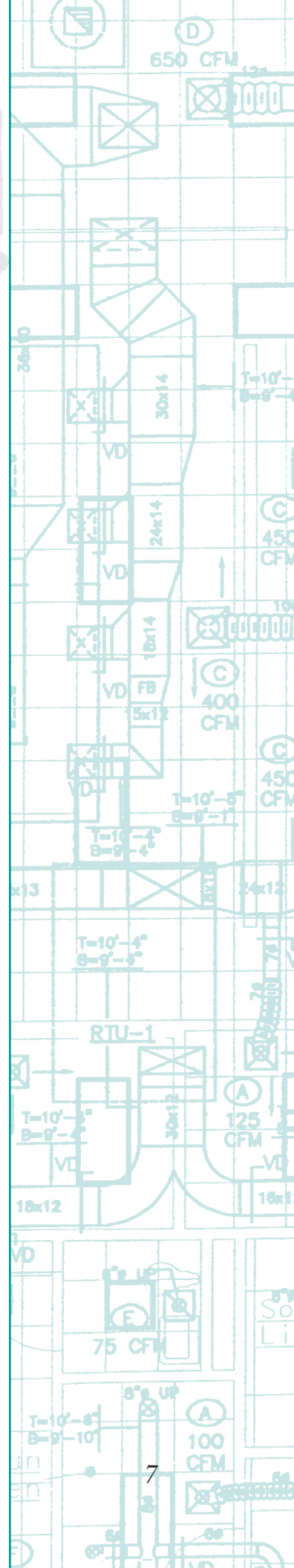
Friends of Natchaug

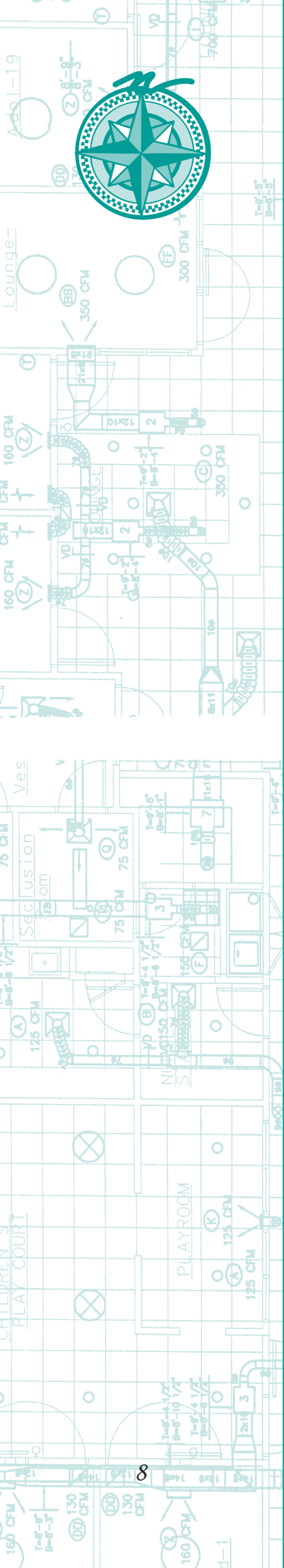
Anonymous (18)
Patricia Adamoski
Melissa Agnelli
Joann Averill
John G. Barlas
Cynthia Barrett-Alvarez
Doris Bassett
Ben Bolt
Carolle Breault
Joan M. Brickner
Nelson Bridges
Bert & Gloria Brine
Mark Haigh,
BristolMeyers Squibb
Helen Rowland Browne
Brenda Buchbinder
Robert Bundy, MD

Jeanne Cassone
Mark Cesaro
Dale M. & Helen B. Chapman
Oliver Chappell
Kathy Chase
Matthew Clinton
Richard Cobb
Maury Cohn Foundation
James Colway
Eli K. & Shirley A. Dabora
Joseph F. Dannehy
Lucy J. Demars
Leo & Theresa Desjarlais
Robert F. Dibble, MD
Orland Donald, MD
Lawrence Ducat
Francis Duggan
Fernand & Rita Duval
Sandra Dykhuis, MD
Timothy Ellis
Joe Freeman
Kristin Gildersleeve, MD
Joyce Goodale
Geoff Gratton
Christine Hawthorne
Karin J. Hemmingsen, MD
Angela Hewitt
Karen Hickey
Diana Hutchinson
Janet M. Izzo
Alice Bertha Jansen
Eileen E. Jansen
Kim Jaskiewicz
Karen Jones
George & Janet Jones
Peter D. Jones, MD
Michael Kaiser
Robert Kazarian
Michael Keenan, MD
Mary Kinsella-Shaw
Michael Kolesinsky
Aline Konarski
Ralph J. LaGuardia, MD
Anna Lane
Jean M. Lenard
Lions Club of Coventry
Joan C. Lisi
David Lucier
Marie Lutsky
Tracey Maheu
Diane Manning
Lillian & George Marlow
Carol E. McMillan
Walter T. McPhee, MD
Kim Michonski
Robert Moes, MD
Barbara Moore
Barbara Moore, RN
Jannatul Mujib-Ferdous

Nadia Nashid, MD
Natchaug Hospital
Dietary Department
Jane Neu
Lynn O'Neal
Johnny Pacheco
Elizabeth (Lila) T. Packer
Barbara Pajak
David D. & Natalie L. Palmer
Florence A. Palmer
Donna Perron
Jerome Perry
Marjorie Petro, MD
Colleen Phillips-White
T. Anita Powers
Paula Purvis
Republic Oil Company, Inc.
Lillian Rhodes
Ron & Christine Robinson
William & Barbara Rosen
Elaine C. Royster
Ann C. Ryan
Catherine Ryan
Carol Salonia
Billie Salter
Mayra Santana
Maureen Scalora
Charles Schneider
Lottie Scott
Jacqueline R. Seide
Claire Shea
Michael Shore, MD
Stuart & Joan Sidney
Maria Silva
Garth Smith
Denise St. Germain
Sharon Stables-Kinghorn
Timothy Stanley, *In Honor of Dr. John Haney*
Linda Stevens
Christopher Strickett
Wendy Sullivan
Paul A. & Kathleen M. Suprin
The Citizens National Bank
Marcia Torre
UNICO
Frank Von Duntz
Cindy Von Duntz
Nelson C. Walker, II, MD
Barbara B. Weinberg
Windham Water Works

"Staff helped me to be safe."
Female patient, 8





Statement of Operations

The Board of Directors of Natchaug Hospital, Inc. is proud to report that the annual independent audit of the corporation confirmed its fiscal soundness, a notable achievement for a year in which behavioral health care organizations in Connecticut and nation-wide faced significant fiscal challenges.

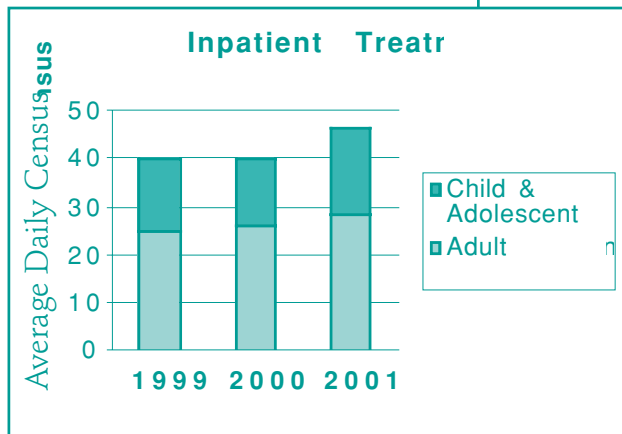
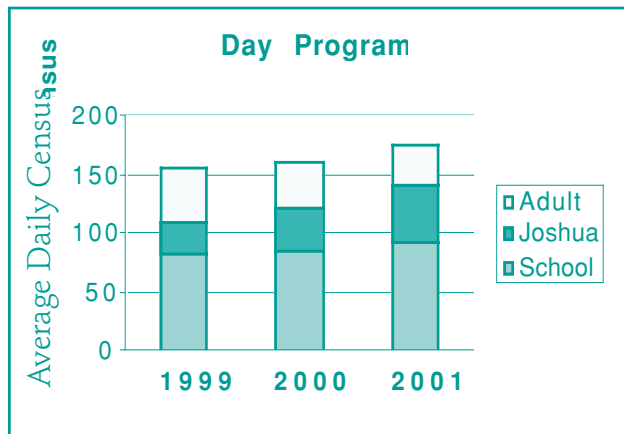
These results reflect the hard work and creativity of our staff and the generous support from the community to improve our facilities.

	September 30	
	2001	2000
Assets		
Accounts Receivable	5,492,908	5,420,022
Other Current Assets	688,276	741,590
Property, plant & equipment	9,138,283	8,404,465
Accumulated depreciation & amortization	(2,093,644)	(1,715,401)
	7,044,639	6,689,064
Construction in Process	-	107,363
Net property, plant & equipment	7,044,639	6,796,427
Other assets	107,766	67,855
	<u>\$13,333,589</u>	<u>\$13,025,894</u>
Liabilities & Net Assets		
Total current Liabilities	4,074,386	4,581,346
Long-term debt	4,540,233	3,996,400
Net Assets:		
Unrestricted	4,328,025	3,956,053
Restricted	390,945	492,095
	4,718,970	4,448,148
	<u>\$13,333,589</u>	<u>\$13,025,894</u>

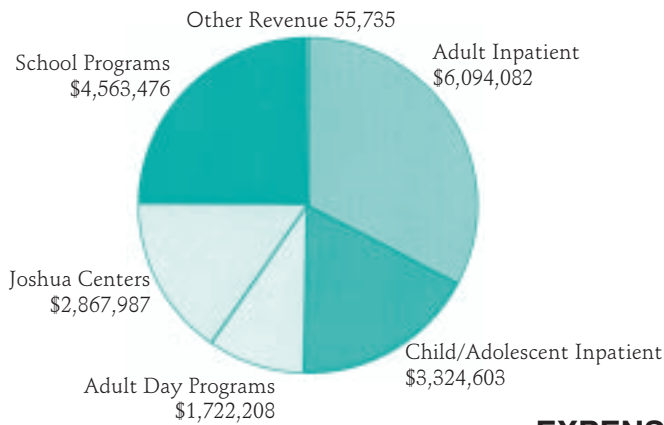
"We do not know of any other school that takes in new students from anywhere in the state in all grades, with little or no notice, nearly everyday. This certainly requires an extraordinary level of support, which the Northeast Utilities Foundation is pleased to provide." *Richard Tower, CL&P Vice President, Eastern Region, on the occasion of presenting a \$40,000 grant to Natchaug's K-12 special education program.*

Natchaug's renovation and expansion, completed in early 2001, achieved the goal of increasing overall capacity for inpatient psychiatric and substance abuse treatment by an impressive 15.1 percent. This is particularly significant in light of the continuing state-wide shortage of behavioral health care options.

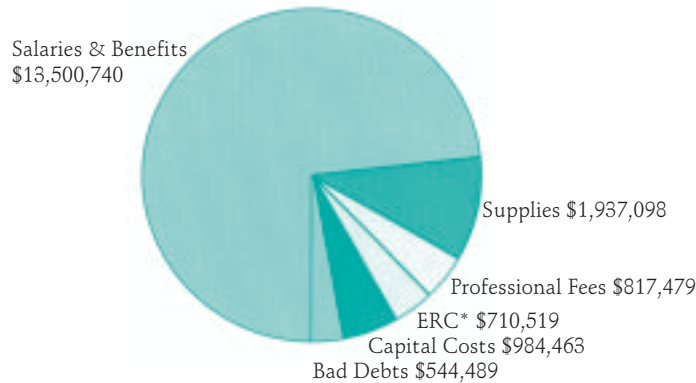
Concurrently, census in Natchaug's outpatient programs - including the Natchaug K-12 special education school, after-school treatment and adult day programs - increased 13.8 percent and continues to climb.



REVENUE (Total Revenue \$18,628,091)

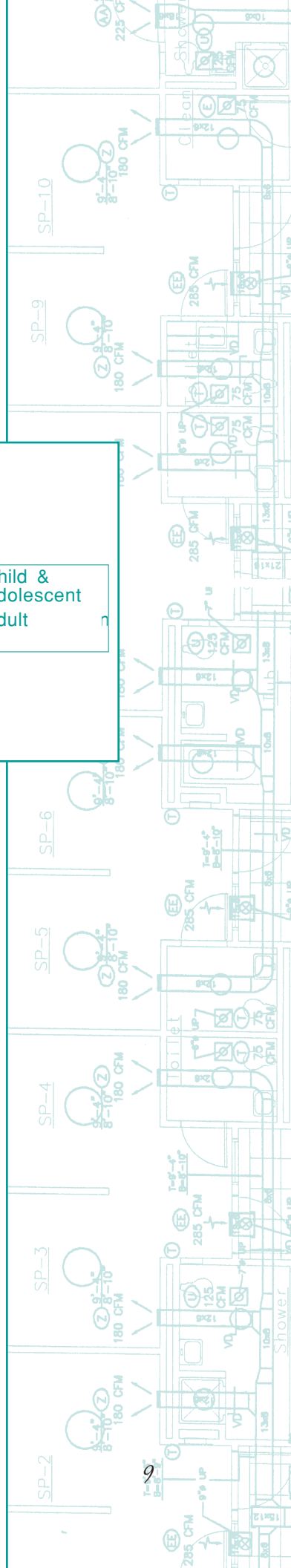


EXPENSES (Total Expenses \$18,494,788)



*List of Eastern Region Collaborators

- Day Kimball Hospital
- Mansfield Family Practice
- Perception Program
- United Community & Family Services
- United Services
- Windham Hospital



Natchaug Hospital is proud and honored to provide an accessible, regional system of care for children, adolescents and adults from throughout Eastern Connecticut who are struggling to cope with mental illness, emotional trauma and substance abuse problems.

Natchaug Hospital's network of care

ENTRI:

Telephone triage and referral program
800.572.0787

Inpatient Treatment:

For mental illness, emotional trauma and substance abuse in three separate units, one each for pediatric care (ages 5-11), adolescent care (ages 12-18), and adult care (ages 18-senior citizens)

Partial hospital and structured outpatient programs for adults:

Quinebaug
Putnam

RiverEast
Vernon

Sachem House
Willimantic

Joshua Centers:

Partial hospital, intensive outpatient and special education programs for children and adolescents:

Brooklyn

Mansfield Center

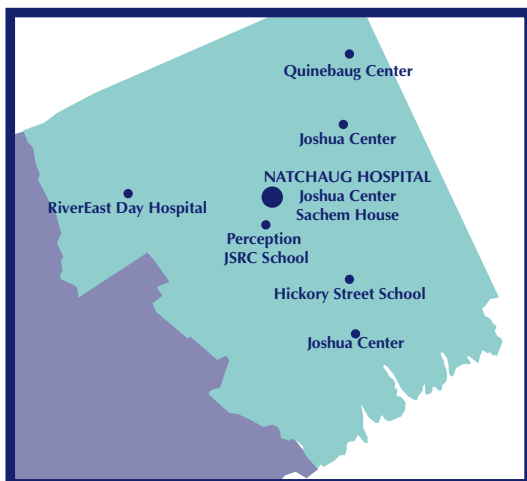
Montville

Special Education Services for students (ages 5-18):

Clinical Day Treatment
Willimantic

Hickory Street School
Norwich

Perception JSRC
Willimantic



For more information call 800-426-7792,
860-456-1311 or visit our website:
www.natchaug.org